

1 UNITED STATES DISTRICT COURT  
2 SOUTHERN DISTRICT OF NEW YORK

3 -----x  
4 INTERNATIONAL BUSINESS MACHINES CORPORATION,

5 Plaintiff,

6 v.

18 Civ. 1210 (VB)

CONFERENCE

7 LINDSAY RAE MCINTYRE,

8 Defendant.  
9 -----x

10 United States Courthouse  
11 White Plains, N.Y.  
12 February 12, 2018

13 Before: THE HONORABLE VINCENT L. BRICCETTI, District Judge  
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15

16 APPEARANCES

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Attorneys for Plaintiff

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24 MORGAN, LEWIS & BOUKIUS, LLP  
Attorneys for Defendant

25 SARAH E. BOUCHARD

1 THE DEPUTY CLERK: In the matter of International  
2 Business Machines Corporation against Lindsay Rae McIntyre.  
3 Will counsel please note their appearance for the  
4 record.

5 MR. ATKINS: Your Honor, Robert Atkins from Paul,  
6 Weiss, representing the plaintiff, IBM.

7 THE COURT: Just identify your co-counsel for the  
8 record.

9 MR. ATKINS: I will.

10 My partner, Liza Velazquez; my colleague, Pietro  
11 Signoracci; and my colleague, Trey Reliford.

12 THE COURT: Good morning. Or good afternoon,  
13 everybody.

14 MR. DELIKAT: And for Lindsay Rae McIntyre, Mike  
15 Delikat, Orrick, Herrington & Sutcliffe. With me is my partner,  
16 James McQuade. And with us, also, who hopefully will ECF file  
17 her application pro hac vice, is Sarah Bouchard from the  
18 Morgan, Lewis firm.

19 THE COURT: Welcome to all of you.

20 And is your client here as well? That's this lady in  
21 the back here?

22 MR. DELIKAT: Yes, yes.

23 THE COURT: That's Ms. McIntyre?

24 MR. DELIKAT: That's Ms. McIntyre.

25 THE COURT: Okay. Have a seat, everybody.

1 Well, I've just had a conference with the lawyers in  
2 my chambers about how to proceed in this case, and I just want  
3 to quickly summarize where we are on the record.

4 I am going to sign the proposed order to show cause,  
5 including a TRO, with a slight modification which I'll describe  
6 in one second.

7 Having reviewed the papers submitted in support of  
8 the application as well as defense counsel's opposition, I  
9 think that a TRO, under these circumstances, is appropriate.  
10 After all, the defendant, Ms. McIntyre, the former employee of  
11 IBM, did sign a noncompete agreement, and it says that she  
12 can't work in a job that's in competition with her job at IBM,  
13 and there's certainly some reason to believe that the job that  
14 she's about to take or wants to take with Microsoft is  
15 essentially the same job as the job that she had at IBM, and so  
16 arguably it is a breach of the agreement to do that. Plus,  
17 there's no doubt in my mind that there is at least some  
18 sensitive and confidential information that she possesses and  
19 that, even if she stipulates, as she has pursuant to the  
20 agreement itself, that she will not disclose any such  
21 information, there is a risk that, because she's taking  
22 essentially the same job at Microsoft, there's a risk of  
23 disclosure of this confidential information, whether or not  
24 it's intentional, and even if it's not intentional.

25 So I think that there is a basis for a finding, at

1 least for now, anyway, both that there's a likelihood of  
2 success on the merits and that there is a likelihood of  
3 irreparable harm if not temporarily enjoined.

4 As far as irreparable harm is concerned, we start  
5 with the fact that the defendant, Ms. McIntyre, has agreed in  
6 writing that disclosure of confidential information to a  
7 competitor -- Microsoft is certainly a competitor -- would  
8 cause irreparable injury and that an injunction is the  
9 appropriate remedy.

10 Now, this is not conclusive. I said that to the  
11 lawyers in my chambers earlier. Every case turns on its own  
12 facts. But that is a fact. That's one of the facts that are  
13 relevant here, that is relevant here; namely, that she signed  
14 an agreement in which she stipulated or she agreed that if she  
15 takes a job like this, that it would create irreparable harm  
16 for which an injunction is appropriate.

17 Also, in this area, generally speaking, if IBM were  
18 able to prove at a preliminary injunction hearing both that she  
19 is in possession of highly confidential trade secret  
20 information and that there is a risk of disclosure, it seems to  
21 me that, in these kinds of cases, injunctions are appropriate,  
22 again, at least a temporary injunction, because it would be  
23 very difficult, if not impossible, for IBM to obtain some sort  
24 of money damages remedy. It's just the disclosure and the  
25 impact on IBM would be too subtle and too nuanced to be able to

1 really quantify in damages.

2           So, anyway, the point is that I am going to go ahead  
3 and sign this. However, I'm making one addition to the order,  
4 which was suggested by counsel. There was discussion back and  
5 forth about this, but, in any event, I've agreed to add the  
6 following clause. This is on the bottom of page 2, the  
7 paragraph starting with the word "ordered" in clause one. It  
8 says "working at or providing any services for Microsoft," and  
9 I'm adding the following: "Provided, however, that  
10 Ms. McIntyre may be placed on the payroll of Microsoft for  
11 payroll and benefits purposes only." In other words, she can't  
12 work at Microsoft, but she can be paid by Microsoft while this  
13 matter is pending, at least while the TRO is pending. And I'm  
14 advised by counsel for Ms. McIntyre that Microsoft will pay her  
15 during this period, which I think is a good thing.

16           So it now reads: "Ordered that defendant Lindsay Rae  
17 McIntyre is temporarily enjoined and restrained until the  
18 hearing and determination of plaintiff's motion for a  
19 preliminary injunction from, one, working at or providing any  
20 services for Microsoft, provided, however, that Ms. McIntyre  
21 may be placed on the payroll of Microsoft for payroll and  
22 benefits purposes only." And then the rest of that paragraph  
23 remains the same, that it also prohibits Ms. McIntyre from  
24 soliciting any customer of IBM with which Ms. McIntyre was  
25 involved as part of her job responsibilities at IBM during the

1 last year of employment at IBM. It also prohibits her from  
2 contacting any current employees of IBM for the purpose of  
3 influencing them to leave IBM. And, finally, it prevents her  
4 from retaining, using or disclosing IBM confidential or  
5 proprietary information.

6 Now, I have strongly encouraged the parties to settle  
7 this case on terms that are acceptable to both sides. Probably  
8 not terms that each side would prefer, but any good settlement  
9 requires a compromise. It requires a certain amount of  
10 unhappiness on both sides. And I certainly have strongly urged  
11 counsel to try and find that compromise that works for both  
12 sides.

13 I've been advised by counsel directly that they will  
14 negotiate in good faith in an effort to find a middle ground  
15 here that is acceptable to both sides and a settlement to both  
16 sides, which, at the end of the day, would allow Ms. McIntyre  
17 to join Microsoft for all purposes; not just for payroll  
18 purposes, but to actually work there. The details of that, of  
19 course, remain to be negotiated. I am strongly urging and I am  
20 also hopeful that counsel will be able to accomplish that.

21 In order to facilitate that or to encourage that kind  
22 of discussion in the short term and cognizant of the fact that  
23 this TRO presumes, I guess, that Microsoft is going to be  
24 paying Ms. McIntyre, but not actually receiving any work from  
25 Ms. McIntyre in the short term, I think we need to move this

1 forward quickly as a matter of fairness to everybody.

2 For what it's worth, Ms. McIntyre, it's not a bad  
3 result for you in the sense that I don't know what your  
4 personal circumstances are, but my guess is that you would like  
5 to be working and like to be paid for working. And you're  
6 going to be paid, at least in the short term, so that's a good  
7 thing for you.

8 But everybody is ordered to be back here in this  
9 courtroom on February 22nd, which is a Thursday, I think  
10 Thursday of next week, at 12 noon. The only reason why you  
11 wouldn't be back here by then is if you filed a stipulation of  
12 dismissal or discontinuance prior to that time and date, but  
13 anything short of that, even if you are close to settling --  
14 well, anything short of a stipulation of discontinuance being  
15 filed prior to noon on February 22nd means that you have to be  
16 here on that day and at that time.

17 In the meantime, there's a stay of all discovery. So  
18 there will be no discovery conducted between now and February  
19 22nd. If the case is not settled then, on February 22nd, we'll  
20 talk further about where the case is going, including discovery  
21 or anything else that relates to the management of this case,  
22 or the preparation of this case, for a preliminary injunction  
23 hearing. And I've scheduled a preliminary injunction hearing  
24 to commence on March 12th, 2018 at 11 a.m. I've been advised  
25 by counsel that -- now I don't remember.

1 Did you say three days or four days? How long did  
2 you think this would take, Mr. Atkins, if we have it? Which  
3 I'm hoping we won't have it, but if we do.

4 MR. ATKINS: Three days.

5 THE COURT: Do you agree with that?

6 MR. DELIKAT: Yes, your Honor.

7 THE COURT: All right.

8 So I advised counsel that I have a very busy trial  
9 schedule coming up. For what it's worth, I have approximately  
10 300 pending civil cases. This is one of them. And all of the  
11 people involved in those other cases expect me to pay attention  
12 to their cases, as well, so I'm doing the best I can in those  
13 circumstances. If I didn't have other cases, I could devote  
14 full attention to this case, but I do have other cases. And  
15 that, by the way, doesn't even include criminal cases, of which  
16 I have about 50.

17 All right. So I'm going to have this order to show  
18 cause docketed.

19 Is there anything else we need to do today,  
20 Mr. Atkins?

21 MR. ATKINS: No, your Honor. Thank you.

22 THE COURT: Mr. Delikat?

23 MR. DELIKAT: No, your Honor.

24 THE COURT: All right.

25 I appreciate everyone being here. And have a good

1 day. And I was going to say I'll see you on the 22nd, but,  
2 actually, I hope I won't see you on the 22nd. I'm not being  
3 mean to anybody, but that would mean that, of course, the case  
4 got settled by then, so that's what I'm hoping will happen.

5 Have a good day.

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